

Loma Linda University Health



Angela Lalas, EVP of Finance/CFO

Angela Lalas is the executive vice president of finance and chief financial officer at Loma Linda University Health, where she oversees financial operations across six hospitals, the university, shared services, and the education consortium. Since becoming CFO in 2018, she has led major systemwide financial integration efforts and directs key functions including treasury, planning, revenue cycle, supply chain, and internal audit. Recognized by Becker's Hospital Review as a "CFO to Know," she brings experience from Deloitte, an MBA from Claremont Graduate University, and a CPA credential.



Loma Linda University Health's story is one of hope. Our people strongly believe in the work of physical, mental, and spiritual healing. They are also committed to excellence, integrity, and teamwork. We are a faith-based academic medical center in Southern California's Inland Empire, and since our establishment in 1905, we've been a local, regional, national, and international leader in education, clinical care, and research.

DEPARTMENT BREAKDOWN

WHAT ARE YOUR KEY DEPARTMENTAL OBJECTIVES OVER THE NEXT 6 TO 12 MONTHS?

Transforming performance through digital transformation, Executing on strategies to generate growth for the health system while maintaining solid financial performance

WHAT IS YOUR CURRENT TECHNOLOGY STACK?

Epic, Oracle

HOW MANY PEOPLE REPORT TO YOU (BOTH DIRECTLY AND INDIRECTLY)?

11 directly and 1800+ indirectly

WHO DO YOU REPORT TO?

President and CEO

WHAT IS YOUR TOTAL BUDGET OVER THE NEXT 12 MONTHS PERIOD?

\$150 to \$300 million

PROJECT INSIGHTS

PROJECT OR INITIATIVE DESCRIPTION

Completing expansion projects for Children's Health outpatient specialty clinics and the joint venture on rehab, implementation of value-add digital transformation initiatives

WHAT 3RD PARTIES ARE YOU HOPING TO MEET WITH?

AI in healthcare

WHAT IS YOUR TIMELINE FOR IMPLEMENTATION?

1 year

WHAT IS YOUR BUDGET FOR THIS PROJECT?

\$200 million+

What technology/services are of strategic importance to you in the next 12 months?

Please indicate level of need/importance below.

We realize everyone has priorities, so we asked the delegates theirs. This is so that we can create a more personalized experience for all our attendees.

Implementing integrated financial management platforms for real-time visibility and control	B
Leveraging advanced analytics for revenue forecasting and financial planning	A
Automating revenue cycle management (RCM) processes to reduce denials and accelerate collections	B
Integrating EHR and RCM systems for seamless billing and payment workflows	A
Deploying AI-driven tools for fraud detection and financial risk assessment	C
Utilizing benchmarking tools to identify cost-saving opportunities and improve performance	A
Adopting cloud-based financial solutions for scalability and lower IT overhead	D
Enhancing patient financial engagement with digital self-service payment options	A
Automating accounts payable and receivable processes to reduce manual errors	C
Implementing predictive analytics for denial management and cash flow optimization	B
Integrating supply chain and procurement systems with financial management platforms	C
Utilizing RPA for automating repetitive financial tasks and improving efficiency	B
Strengthening cybersecurity to protect patient and financial data	E
Deploying performance analytics to monitor key financial and operational KPIs	A
Investing in staff training for new financial technologies and compliance requirements	B
Enhancing compliance monitoring to keep pace with regulatory changes	C
Utilizing cloud-based budgeting and forecasting tools for agile financial planning	E